

(a company limited by guarantee)

Annual Report and Financial Statements For the year ended 31 August 2018

Registered number: 08143249

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# Reference and Administrative Details of the Academy, its Trustees and Advisers

Members

Oxford Diocesan Board of Education The Revd M A Harwood

The Right Revd A Wilson

Mrs K M Winrow

#### Trustees

Ms S Appleby (resigned 15 January 2018) $^{\scriptsize 1}$ 

Mr S Barber (appointed 26 March 2018)

Sir C Booth, Chair of Finance Committee <sup>1</sup>

Dr P Chadwick

Revd Canon B D Clover

Mrs F Craig

Mrs J A Davey, Accounting Officer<sup>1</sup>

Revd Dr M Daffern

Ms J Fageant (appointed 28 March 2018)

The Right Revd C Fletcher

Mrs J Moriarty (appointed 5 December 2017)

Mrs P Pritchard (resigned 11 May 2018)

Ms A M A F Von Stackelberg (resigned 10 March 2018)

Mr C Wheaton<sup>1</sup> (appointed 23 March 2018)

Mrs K M Winrow, Chair of Board of Trustees<sup>1</sup>

Registered Company Number 08143249

Principal and Registered Office Church House Oxford Langford Locks Kidlington Oxford OX5 1GF

Chief Executive Officer

Mrs J A Davey

Senior Leadership Team

Mrs J A Davey, Chief Executive Officer

Mr D J Locke, Chief Operating Officer and Finance Director (up to 30<sup>th</sup> November 2018)

Mr D Cousins, Director of Schools

Independent Auditor haysmacintyre 10 Queen Street Place, London EC4R 1AG

<sup>&</sup>lt;sup>1</sup> Member of Finance Committee

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Bankers Lloyds Bank plc PO Box 1000 BX1 1LT

Solicitors Lee Bolton Monier-Williams 1 The Sanctuary Westminster London SW1P 3JT

### Trustees' Report for the year ended 31 August 2018

The Trustees (who are also the Directors of the Company under company law) present their Annual Report together with the audited financial statements of the Oxford Diocesan Schools Trust (the "Trust") for the period from 1 September 2017 to 31 August 2018. The annual report serves the purposes of both a Trustees' report and a Directors' report, including a Strategic Report under company law.

At 31 August 2018, the Trust operated 32 primary Academies in the area covered by the Oxford Diocese (which covers Berkshire, Buckinghamshire, Oxfordshire and Milton Keynes), with a combined pupil capacity of 7,150 and 6,175 pupils currently enrolled based on the January 2018 school census. An additional academy, Wootton-by-Woodstock CE Primary joined on 1st October 2018.

#### Structure, governance and management

#### CONSTITUTION

The Oxford Diocesan Schools Trust (the "Trust") is a private company limited by guarantee with no share capital and is an exempt charity. The Trust's memorandum and articles of association are the primary governing documents of the Trust. Members of the Trust are the Diocesan Board of Education (acting corporately), the subscribers to the memorandum who were two individual Members of the Diocesan Board of Education and there may be up to five other persons appointed by the Diocesan Board of Education. In addition, the Members, with the consent of the Diocesan Board of Education, may agree unanimously to appoint additional Members.

Details of the Trustees who served during the period are included in the Reference and Administrative Details on Page 1.

The Oxford Diocesan Schools Trust was incorporated on 13 July 2012. It is a Multi-Academy Trust and has in place a Master Funding Agreement with the Department for Education and separate Supplemental Funding Agreements in respect of each academy within the Trust.

There were twenty-seven academies within the Trust at 31 August 2017 as follows:

- John Henry Newman CE Academy, Littlemore
- Grove CE Primary School
- The Hendreds CE Primary School
- St Christopher's CE Primary School, Cowley
- Wheatley CE Primary School
- · St Peter's Middle School, Old Windsor
- Burchetts Green C of E Infants School
- St Luke's C of E Primary School, Maidenhead
- St Peter's School, Alvescot
- St Christopher's Primary School, Langford
- The Blake, C of E Primary School, Witney
- Bampton C of E Primary School
- North Leigh C of E Primary School
- Burford Community Primary School
- The Batt C of E Primary School, Witney
- St Mary's Infants School, Witney
- Brize Norton Primary School
- Holyport C of E Primary School
- Dr South's CE Primary, Islip
- Tackley CE Primary
- Datchet St Mary's CE Primary

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- Leafield CE Primary
- Wroxton CE Primary
- Dr Radcliffe's CE Primary, Steeple Aston
- South Moreton Community Primary
- Deddington CE Primary
- Kidmore End CE Primary

During the 2017/8 year a further 5 academies joined the Trust:

North Hinksey CE Primary
 St Mary's CE Primary, Banbury
 Northbourne CE Primary
 St Nicholas CE Infants, Wallingford
 Fir Tree Junior School, Wallingford
 1st April 2018
 1st April 2018

#### MEMBERS' LIABILITY

Each Member of the Trust undertakes to contribute to the assets of the Trust in the event of it being wound up while they are a Member, or within one year after they cease to be a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

#### TRUSTEES' INDEMNITIES

Subject to the provisions of the Companies Act 2006, every Trustee or other officer or auditor of the Trust is indemnified out of the assets of the Trust against any liability incurred by him/her in that capacity in defending any proceeding whether civil or criminal, in which judgment is given in favour or in which relief is granted to him/her by the court from liability for negligence, default, breach of duty of trust in relation to the affairs of the Trust.

The Trust has opted into the Department of Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover insurable losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees' and officers' indemnity element from the overall cost of the RPA scheme.

### PRINCIPAL ACTIVITIES

The Trust's principal activity during the period was the provision of schools both with and without a designated Church of England religious character, offering a broad and balanced curriculum. The schools serve children aged from 3 to 14.

#### METHOD OF RECRUITMENT AND APPOINTMENT OR ELECTION OF TRUSTEES

Up to twelve Trustees are appointed to the Board by the Members. In addition, the Chief Executive Officer (CEO) and the Diocesan Director of Education (DDE) are Trustees. The Trustees, with the consent of the Diocesan Board of Education, may appoint up to two Trustees for such term up to a maximum of four years and upon such conditions as they shall think fit. Trustees (with the exception of co-opted and ex officio Trustees, including the CEO) are appointed for a period of four years but are eligible for reappointment provided the necessary criteria are met in each case.

Each academy within the Trust has an advisory body, as required by the Master Funding Agreement. These are called Local Governing Bodies ("LGBs") and their functions are set out in a scheme of delegation by the Trust. Members of the LGBs are appointed primarily by the Trustees (with some exceptions allowing for the election of parent representatives etc.) and are accountable to the Trustees accordingly. The Trustees are also entitled to sit on the LGBs in an ex officio capacity.

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The Trust has a Nominations Committee with a remit to scrutinise the skill set of existing Trustees of the Board and to identify potential new Trustees as appropriate, to recommend to Members for appointment. Members consider the recommendations, taking the skill set of existing Trustees into account, and a full induction process is put into place once the appointment is confirmed.

The skills and experience of existing Trustees is regularly recorded and audited. In addition, committees of the Board have co-opted members from LGBs.

# POLICIES AND PROCEDURES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES

As part of the Induction process, all Trustees are provided with various documents to support their understanding of the workings of the Trust. These would include:

- Trust's governing documents (i.e. the Memorandum and Articles of Association) as well as access to the Master Funding Agreement and Supplemental Funding Agreements for the academies;
- other documents such as minutes, accounts, budgets and other documents relating to the Trust.
- relevant documentation issued by the Department for Education, the Charity Commission and their
  professional advisers as necessary are provided to enable the Trustees to meet their legal obligations and
  follow best practice in respect of their role as Trustees (and Company Directors,) for example the
  Academies Financial Handbook.

All Trustees (both new and existing) are encouraged to make visits to the Academies within the Trust, and to attend leadership briefings and the leadership conferences, so they can meet headteachers and local governing body members in both a formal and an informal context. They also have access to a governor-only area of the website and are offered regular opportunities for training, both internal and external to help further develop their skills and understanding of the Trust. In addition, the Board holds strategy days to which Members are invited.

### ORGANISATIONAL STRUCTURE

The Board of Trustees governs the activities of the Trust and oversees the work of each academy's LGB. The structure consists of the Board and six subcommittees; Finance, Curriculum & Ethos, Academy Improvement, Pay & Personnel, Audit and Nominations. The Trustees are also ultimately responsible for the strategic direction of the Trust ensuring that its aims are met and its ethos maintained. Specifically, this includes setting general policy, adopting an annual plan and budget, monitoring the Trust's financial performance and educational outcomes. The Trustees are also responsible for setting general policy and making major decisions about the direction of the Trust.

As briefly outlined above, the LGBs oversee the work and outcomes of individual academies within the Trust. These LGBs comprise a mix of local people including staff, parents, members of the local faith community where appropriate and others appointed by the Trust for their skills and experience. They act as a critical support to the Headteacher and the academy. They are responsible for ensuring high standards of education and finance effectiveness; they review the overall impact of each academy within the community it serves and are responsible for ensuring the Trust's ethos and vision are upheld.

The Senior Leadership Team of the Trust, during the accounting period, comprised the CEO, the Director of Schools and the Chief Operating Officer/Finance Director. They lead and manage the Trust, setting strategy and implementing policy in conjunction with the Board of Trustees generally. Headteachers and Deputy Headteachers, as employees of the Trust, lead and manage the individual academies.

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# ARRANGEMENTS FOR SETTING PAY AND REMUNERATION OF KEY MANAGEMENT PERSONNEL

The Trust is concerned to ensure that it recruits and retains high quality employees whilst ensuring value for money.

For centrally employed staff, roles are benchmarked externally to ensure consistency and objectivity and further internal controls are applied by the HR and finance teams, supported by Trustees. Similar to the situation in schools, a limited element of incremental pay progression is available to centrally employed staff subject to the delivery of agreed performance objectives.

For employees based in schools, responsibility for setting levels of pay are delegated to the local school subject to adherence to nationally agreed conditions, e.g. The School Teachers Pay and Conditions Document. Additional scrutiny is provided by the Trust through its direct involvement in any leadership appointments.

#### TRADE UNION FACILITY TIME

The number of employees who were relevant union officials during the relevant period is 0. The percentage of time, and the percentage of the pay bill spent on facility time is therefore 0%.

# CONNECTED ORGANISATIONS, INCLUDING RELATED PARTY RELATIONSHIPS

The Trustees are appointed in accordance with the skills and experience each can offer to the Trust. Some are drawn from other organisations in the Diocesan family, local employers or other organisations which from time to time have dealings with the Trust in the course of their work. All transactions between any Trustee's employers and/or organisations and the Trust were properly procured through an open and fair process and carried out at arm's length. All material transactions were undertaken at not more than cost. A register of each Trustee's business interests is also maintained.

During the period, the Trust obtained a number of essential support services from the Oxford Diocesan Board of Education (a corporate Member of the Trust) at a cost of £346,702 (2016/2017: £120,527). These services included the full-time secondment of the CEO, education advisers, management of capital build projects and other support services which are procured in order to obtain the benefit of economies of scale from a larger organisation.

The Trust is aware that the Academies Financial Handbook 2018 which sets out new requirements for related party transactions and arrangements with dioceses and these will be monitored and adhered to as we go forward.

Full details of related party transactions can be found at Note 26.

### **Objectives and Activities**

#### **OBJECTS AND AIMS**

The Trust's object is specifically restricted to:

Advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing academies which shall offer a broad and balanced curriculum and which shall include:

a) Church of England schools designated as such which shall be conducted in accordance with the principles, practices and tenets of the Church of England including any trust deed governing the use of land used by an academy both generally and in particular in relation to arranging for religious education and daily acts of worship (as required by the relevant Funding Agreement) and having regard to any advice and following directives issued by the Diocesan Board of Education; and

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Other academies whether with or without a designated religious character; but in relation to each of the academies to recognise and support their individual character and respect the different background of each and its links to the local community which it serves.

## **OBJECTIVES, STRATEGIES AND ACTIVITIES**

At the heart of the vision for academies in the Trust is a belief in educational excellence. It is the strategic objective of the Trust to create a family of outstanding academies. This covers a range of potential 'predecessor' schools: good schools looking for a group option (including schools from particular geographical areas which may be converting together,) schools which are graded by Ofsted as "Requires Improvement", schools which require more 'hands on' sponsorship and brand-new schools.

The Trust's vision for education centres on our sense of a community which works for the common good. The Trust's key values are identified as:

Inclusivity: Our schools embrace equality of opportunity and a whole inclusive approach to

education. We believe every person matters

**Empowerment:** A fully functioning community is one where each person knows their own value

> and potential. Our job as educators is to enable that potential to flourish; to create a culture where children can be nurtured to be the best they can be. We believe this is best done by empowering each other to contribute the best we

have to give.

Communities are important and flourish best when relationships are strong. We Community:

believe our schools and the people in them are a vital part of many different

communities, all of which can be enriched as we work together.

**Abundant** We want our schools to be places where children are loved, nurtured and learn to Living:

live well. We believe all people should be enabled to fulfil their whole potential,

not just professionally and academically, but also creatively, morally and

spiritually.

Our schools are outward-facing communities where we all learn to serve others Service:

and contribute to the common good.

#### **PUBLIC BENEFIT**

As set out in the objects in the Articles of Association, the Trust is dedicated to advancing education for the public benefit and in so doing it serves pupils, staff, parents and their local communities by providing academies with the highest levels of academic rigour and pastoral care, with opportunities provided for spiritual growth and intellectual enquiry.

The Trust seeks to live out our common vision for the common good by establishing and running academies, which themselves become communities where gifts can be shared, where the emphasis is on what can be contributed rather than what can be received, and where each is given according to need. The Trust's academies are places where children and young people can learn the value of service and of human endeavour, where they can be sure they are valued for who they are and where they can be supported to be the best they can be.

The Trustees have complied with their duty under the Charities Act 2011 to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties as charity Trustees. They have referred to this guidance when reviewing the Trust's aims and objectives and in planning future activities.

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Strategic Report

#### ACHIEVEMENTS AND PERFORMANCE

The Trust welcomed 5 new schools during the accounting period. These are:

- North Hinksey CE Primary
- St Mary's CE Primary, Banbury
- Northbourne CE Primary
- St Nicholas CE Infants, Wallingford
- Fir Tree Junior School, Wallingford

These schools collectively educate around 1,133 pupils.

Academic performance in our schools rose once again this year, with

- above average numbers of pupils reaching a good level of development by the end of their foundation stage with almost three quarters of pupils secure in their reading, writing and mathematics outcomes.
- over 90% of the pupils in Year 2 achieving the national standard for phonics (the sounds that letters make).
- 80% of these same pupils also attained the national average outcomes in reading for 7-year-olds; above average numbers reached the expected standard in writing and results in mathematics were similarly strong.
- 61% of our pupils achieving the expected standard in reading, writing and mathematics combined at KS2.
- across the Trust our most able 7 and 11 years old pupils learned strongly. Outcomes exceeded the
  national average of those attaining 'greater depth' in all three subjects.

Seven Trust schools were subject to inspection by Ofsted during the period, with six schools being judged at or above their previous grade, one of which jumped two grades from its previous inspection. Of our 32 schools 84.4% have an Ofsted grade of Good or above. Since the year end, two more schools have been inspected by Ofsted, and one additional school joined the Trust, taking the percentage of good and outstanding schools in ODST to 88%, 2% above the national average.

We have also launched an associate school scheme, designed to build relationships with and support schools which have expressed an interest in joining the Trust, but which have not yet got Academy Orders.

We have established 5 hubs in the Trust, of between 4 and 10 schools working together in a geographical area. We have allocated a small amount of funds to each hub from the central budget to enable schools to support each other in developing areas of work most relevant to each locality. The headteachers and senior leaders in schools in each hub meet together several times a year to share best practice, explore areas of mutual concern and work in collaboration to raise standards.

We are in the process of rolling out the next phase of our HR management system which will help us better to support the professional development of all our employees. We have also installed a computerised fixed asset management system which is already helping to streamline process at individual school level and enable Trustees to scrutinise the health and safety operation of the Trust more effectively.

In order to improve the service from the centre to individual schools, and ensure we have sufficient capacity to absorb the five new schools, we have employed a Communications Officer, and a Finance Manager, as well as providing additional strength into our school effectiveness team with a Principal Schools Adviser.

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#### GOING CONCERN

Based on the budget and cash flow, the Trustees have a reasonable expectation that the Trust and the academies currently within it have adequate resources to continue in operational existence for the foreseeable future. For this reason, the Trustees continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies in note 1 to the financial statements.

The Balance Sheet also recognises a £10,572,000 (2017: £10,587,000) defined benefit pension scheme liability as required by the relevant accounting standards. This liability arises from the deficit in the Local Government Pension Scheme ("LGPS") that is attributable to the Trust. The Trust is not currently required to make accelerated payments to meet this liability, but, were arrangements to change, the Trust would have difficulty in making such payments without its public funding being adjusted to meet this liability and the Trust would then expect that cost to be covered by its public funding alongside all other reasonable costs of the education it provides. The Trustees, in any case, have noted that the Government has provided a guarantee that in the event of an academy closure, any outstanding Local Government Pension Scheme liabilities would be met by the Department for Education.

During the year the Trust received valuations, from Mouchel LLP (land valuers for the DFE), for all the schools that had converted up to 31 August 2017. These valuations revealed large differences between the estimated fair value incorporated into previous accounts and the latest valuations. The resulting adjustments have led to some prior year figures being restated.

In judging therefore whether the Trust is a going concern, the Trustees note that at the end of the financial period, whilst the total funds of the Trust stood at £16,943,491 (2017: £10,358,281 as restated), the more relevant figure is the net current assets of the Trust (which exclude the fixed assets and the defined benefit pension scheme liability) of £3,643,872 (2017: £3,124,312).

The Trustees are pleased to report that they believe the Trust is in good financial health and is an active going concern. They base this on the evidence of a positive cash flow (cash balance at year end of £4,882,028), achieving a balanced budget in 2017/18 and the setting of a balanced budget after reserves for 2018/19. The finance team regularly manage and update a rolling 12-month cash flow forecast, which supports this assessment.

#### **KEY FINANCIAL PERFORMANCE INDICATORS**

As well as monitoring educational improvement the Board also monitor other key performance indicators.

In terms of key financial indicators, the Board has carefully monitored the operational financial position throughout the year by means of monthly management reporting. An annual surplus of 0.48%, on this basis, was achieved compared to a budgeted deficit of 0.14% for 2017/8. The balance of funds held at the year-end was equivalent to approximately 1.2 months of operational expenditure compared to the target set of 1.5 months of operational expenditure.

The Trustees' medium-term aim is to balance the Trust's budget in year and to build sufficient reserves to protect its schools against the financial impact of unplanned costs such as urgent and unforeseen capital repairs. However, they are also mindful that this must be balanced by the responsibility to use the public funds delegated to them for the benefit of the pupils currently on roll in the Trust's schools, and to ensure that all balances held, whether by the Trust itself or by its schools, have a clearly identifiable, transparent and documented purpose.

The Trust's Funding Agreement is not subject to a specific carry forward limit on the amount of GAG funding, the main financial performance indicator is the level of reserves held at the balance sheet date and, in particular, the amount of GAG funding carried forward at the balance sheet date. At 31 August 2018, the balance of the GAG Restricted Fund was £476,948 (2017: £292,464).

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Staffing costs are another key performance indicator for the Academy Trust and the percentage of total staff costs to total educational grant funding (being GAG funded plus other operating educational grants from the EFSA and/or Local Authority) for the year was 81.4% (2017: 78.4%), while the percentage of staff costs to total costs (excluding depreciation and LGPS FRS102 pension cost charges) was 71.5% (2017: 72.4%).

After adjusting for the transfer of the Local Government Pension Scheme (LGPS) deficits inherited on conversion and the further FRS102 adjustments to the LGPS deficit in the period, the Trust made a deficit for the year on its restricted general funds of £676,784 (2017: deficit of £611,501). This deficit was then funded via a transfer of funds from the Trust's unrestricted funds of £650,017, thereby giving a surplus carried forward on the restricted general funds, excluding the pension reserve, of £1,359,837. The surplus consists substantially of educational grants received in the year ended 31 August 2018. The expenditure that will be funded by these grants falls largely in the current year, although some may be held over until the following year if the Trust's plans require it.

#### Financial review

#### **REVIEW OF ACTIVITIES**

The Trustees approved an overall budget for the period from 1 September 2017 to 31 August 2018. The Trust monitors finances on a regular basis to ensure budgets are achieved. It also ensures that measures are in place to verify that all funds and grants are used for the purposes for which they were applied for or given, and to ensure the ongoing viability of the Trust and its academies.

The Trust received income into its Unrestricted Fund, Restricted General Funds and Fixed Asset Fund during the year ended 31 August 2018. While the Statement of Financial Activities sets out the income and expenditure of these various funds for the year, this includes a number of one-off items of income and expenditure associated with those academies that joined the Trust during the year as well as FRS102 pension costs adjustments and depreciation charges.

Operational Result	2018	2017
Net income per Statement of Financial Activities	£3,345,210	£3,586,930
Less transfer from Local Authority on conversion	£(5,659,326)	£(4,813,089)
Less transfer from existing academy trust	-	£(39,949)
Capital grants income	£(1,411,140)	£(889,534)
Improvements to diocesan property occupied by the academy trust	£1,507,731	£1,295,816
treated as grant expenditure		
Depreciation	£747,169	£431,519
Defined benefit pension scheme cost less contributions	£1,401,000	£896,000
Defined benefit pension scheme finance costs	£310,000	£209,000
Total Operational Surplus	£240,644	£676,693

The Academy Trust has not undertaken any material fundraising activities during the year ended 31 August 2018.

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#### **Restricted General Fund**

The majority of the Trust's income was received through Education and Skills Funding Agency (ESFA) recurrent revenue grants into the Restricted General Fund, the use of which is restricted to the Trust's charitable activities, being its educational operations. General Restricted Fund income for the year was £25,853,739 (2016/2017: £18,071,845 as restated); expenditure against these funds was £29,755,523 (2016/2017: £22,238,346 as restated), giving a restricted revenue fund deficit for the year of £3,901,784 (2016/2017: deficit of £4,166,501) before transfers to the Restricted Fixed Asset Fund and actuarial gains and losses on the defined benefit pension scheme. This deficit includes net defined benefit pension scheme liabilities transferred to the Trust from the Academies that joined the Trust during the year of £1,514,000 (2017: £2,450,000 as restated) and a further pension cost adjustment under FRS102 of £1,711,000 (2017: £1,105,000). Excluding these pension scheme liabilities and adjustments, the deficit on the General Restricted Fund for the year was £676,784 (2017: deficit of £611,501).

#### **Unrestricted Funds**

Income received into the Unrestricted Fund was £2,948,337 (2017: £1,914,102), of which £469,095 (2017: £378,391) related to funds inherited from the Local Authorities on conversion. Expenditure against the fund was £1,561,814 (2017: £81,917) for the period, giving an Unrestricted Fund surplus for the year of £1,386,523 (2017: £1,832,185).

#### **Restricted Fixed Asset Fund**

The Restricted Fixed Asset Fund balance is reduced by the annual depreciation charge over the expected useful life of the assets concerned in line with the Trust's depreciation policy and capital expenditure treated as grants to Site Trustees at church schools. Income received into the fund, including the value of the assets transferred from the academies that have joined the Trust this year was £8,115,371 (2017: £7,648,581 as restated). There is a £6,517,996 (2017: £5,921,246 as restated) Restricted Fixed Asset Fund period end surplus after transfers between funds.

The total fund balances as at 31 August 2018 were £16,943,491 (2017: £10,358,281 as restated). This comprises £1,742,503 (2017: £1,663,522) in Unrestricted Funds, £9,212,163 deficit (2017: deficit of £9,200,396) in Restricted General Funds (after accounting for defined benefit pension scheme deficit of £10,572,000 (2017: £10,587,000), and £24,413,151 (2017: £17,895,155 as restated) in Restricted Fixed Asset Funds.

The Trust's assets were predominantly used for providing education to school pupils and for extended services.

The net book value of the Trust's tangible fixed assets was £23,871,619 (2017: £17,820,969 as restated) at 31 August 2018 and the movement in this account is detailed in note 13 to the financial statements. The majority of this is represented by the value of the assets transferred to the Trust from the Academies joining the Trust since its incorporation.

The Trust occupies land and buildings which are provided to it and owned by various land trustees ('the Site Trustees'). The Trust occupies this land and buildings under the terms of Church Land Supplemental Agreements between the Oxford Diocesan Board of Education, the Site Trustees and the Trust, which provide the Trust with the right to use the land and buildings of the Academies for an indefinite period, subject to a 2-year termination notice period, which amounts to a mere licence. The Trustees continue to consider that prudence requires the exclusion from the balance sheet of land and buildings that are not beneficially owned. An enhanced disclosure has been given in the note 13 of the financial statements.

On conversion the land and buildings occupied by Fir Tree Junior School, were assigned to the academy Trust under 125-year leases. The estimated fair value of the associated land and buildings totalling £5,404,038 were recognised subject to valuations being received from the Government's appointed valuers.

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The Trust also has 125-year leases from Oxfordshire County Council and the Royal Borough of Windsor and Maidenhead for the playing fields of the various academies, which were transferred to the Trust on conversion.

The Trustees have made an assessment of the value of this land on conversion based on the valuations commissioned by the Education and Skills Funding Agency and the most recent commercial valuations available at the time of conversion.

Cash in hand at 31 August 2018 was £4,882,028 (2017: £3,435,339).

#### FINANCIAL AND RISK MANAGEMENT OBJECTIVES AND POLICIES

Our financial objectives include ensuring that every academy within the Trust and the Trust's central administration set and maintain viable budgets to ensure long term financial stability of the Trust. Budget plans for the Trust's central activities are planned on a five-year rolling basis and are monitored and amended to ensure continuing viability under changing circumstances.

Budget plans for academies within the Trust are monitored and amended in consultation with the Finance Director to ensure viability over a three-year rolling timescale, taking into account changes in funding levels arising from pupil number changes or other funding factors. Cash flow is monitored monthly at a Trust and individual academy level. An internal Financial Procedures Manual has been published and issued to the Trust's academies which requires compliance with procedures designed to manage and protect the Trust's funds and ensure that they are authorised at appropriate levels and used appropriately.

#### RISK MANAGEMENT

The Trustees have assessed the major risks to which the Trust is exposed, in particular those relating to the development of new buildings, the opening of academies, teaching, provision of facilities, and other operational areas of the academies and their finances. The risk register is reviewed regularly by the Trustees and key members of staff. The Trustees take insurance against many of the financial risks impacting the Trust. The Trustees' approach is set out in a separate Financial Procedures Manual which was reviewed and updated during the accounting period.

### PRINCIPAL RISKS AND UNCERTAINTIES

The Board of Trustees has a risk management process to identify and monitor those risks faced by the Trust. A risk register is in place and reviewed regularly.

The Trustees have assessed the major risks to which the Academy Trust is exposed, especially in the operational areas, such as in relation to teaching, health and safety, safeguarding and school trips, and in relation to the control of finances and strategic development of the Trust. They have introduced systems, including operational procedures and internal financial controls in order to minimise risk and have agreed a Risk Management Strategy and Risk Management Plan, which incorporates a Risk Register. Where significant financial risk still remains, the Trustees have ensured the Academy Trust has adequate insurance cover in place. The Risk Management Plan is constantly reviewed in light of any new information and formally reviewed annually.

The principal risks and uncertainties facing the Trust are identified as being:

#### **School Standards**

The continuing success and reputation of the Trust is predicated on continuing to improve outcomes for children and young people, and to enable all our pupils to make progress in their learning.

To mitigate the risk that we may fail to achieve our aims, the Trustees ensure that they themselves have sufficient skills and experience to hold the Trust to account; we ensure that the central school improvement function is well resourced both by officers and an appropriate revenue budget and that its effectiveness is

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monitored both in detail at committee level and at the full Board. We encourage Trustees to know and visit schools.

We ensure that pupil outcomes are at the heart of all decision making and we set the highest expectations. We have robust systems, high quality staff and mechanisms for direct invention should this be needed. Trustees monitor standards using a range of soft and more formal measures. The support, training and development of current and future leaders is also a key activity, and Trustees work to plan for the succession of key posts where possible.

#### **Finances**

Trustees understand that the Trust's effectiveness is ultimately limited by its funding. We are almost wholly reliant on government funding through the ESFA. Trustees recognise the importance of a flexible and dynamic approach to budgeting to be able to respond to unexpected local events, changes to government policy or practice, and to develop in the most effective way to make the greatest difference. We also recognise there is no assurance that government funding levels will continue on the same terms or at the same level. We mitigate risk by working to build up small surpluses when possible at both local and central budget levels, and to analyse costs carefully at all times, to ensure value for money; taking advantage of the economies of scale possible in a large and growing Trust, whilst empowering local management of delegated funds to encourage careful husbandry in individual cases. Due diligence is completed on each school applying to join the Trust, to ensure no school joins needing funds the Trust cannot provide, and strong financial controls, using an integrated finance package, are in place to ensure existing schools are supported with proper budget monitoring. Trustees regularly review central staffing levels as the Trust grows to ensure central finance staffing remains sufficient to support schools effectively. Trustees also ensure insurance arrangements are in place.

There are a series of controls in place to minimise the risk of fraud or financial mismanagement at a transactional level; each school is required to adhere to the processes outlined in the Financial Procedures Manual and the central team actively check this is complied with when visiting school sites. This activity is reported regularly to the Finance committee. Regular training is provided to finance staff to keep them up-to-date and develop their skills.

#### **Health & Safety and Safeguarding Risks**

Trustees continue to ensure the maintenance of high standards in the area of selection and monitoring of staff, maintenance of single central records, the setting of policies and operation of procedures in the area of safeguarding and child protection and take both legal and HR advice regularly as appropriate.

The physical safety and suitability of sites is monitored annually and Trustees ensure the appropriate follow-up actions are carried out should any causes for concern be identified. Capital funding decisions are made mindful of the need to minimise risk in this area. Contingency and emergency plans are in place and regularly reviewed for a number of eventualities.

#### **RESERVES POLICY**

The Trust's budget plan has been developed to ensure that reserves are maintained within the reserve policy guidelines agreed with the Finance Committee and Board. Reserves are maintained to provide an appropriate level of working capital, to invest appropriately in infrastructure for the future and to provide a contingency against unforeseen cost and liabilities that might arise. The level of reserves held will be reviewed annually by the Board of Trustees to ensure that it is adequate but not excessive. It is assessed that in the medium-term cash reserves should be developed to equate to one to three months of budgeted operating expenditure. At the year-end reserves were equal to 1.9 months (2017: 1.5 months) of budgeted operating expenditure.

The Trust also proposes to look at setting aside reserves to enable it to support schools which have unexpected and exceptional needs. This will be considered as part an on-going budget review process.

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#### INVESTMENTS POLICY

The Trust has no investments other than balances held in current accounts at Lloyds bank for the Trust itself and its schools. We do not anticipate having sufficient surplus funds for investment other than balances in the current account. Trustees will continue to monitor the situation closely and will develop a formal investment policy if and when necessary. At that time full consideration will be given to the extent to which social and ethical considerations will influence investment decisions.

### Plans for future periods

#### **FUTURE DEVELOPMENTS**

We intend to restructure the central senior management team, in recognition of the changes to our needs now we are such a large, established multi-academy trust. We intend to place more leadership emphasis on school improvement, whilst ensuring we have sufficient management of HR, finance, health and safety, governance and compliance to secure the day-to-day running of the organisation at the most effective level.

Having been the fastest growing Trust in England two years ago, Trustees have decided to spend the majority of 2018-19 consolidating our position as an effective, stable organisation, and to ask those schools which have expressed an interest in joining us to be patient until 2019-20. The exception is Wootton-by-Woodstock CE Primary, whose conversion was originally scheduled for 2017-18, but this slipped into October 2018 for operational reasons.

We intend further to explore closer working among schools, using the hub structure as a basis. We also want to ensure Trustees and LGBs, especially their Chairs, work more closely together to support the provision of education to our children and intend to explore both formal and informal structures to support this aim.

We want to support the professional development of all our staff, both teaching and non-teaching, and intend to develop our CPD offer in furtherance of this aim.

# FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS

Neither the Trust nor its Trustees are acting as custodian trustee on behalf of others.

## **DISCLOSURE OF INFORMATION TO AUDITORS**

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as each Trustee is aware, there is no relevant audit information of which the Trust's auditor is unaware, and
- that each Trustee has taken all the steps that ought to have been taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the Trust's auditor is aware of that information.

#### **AUDITORS**

haysmacintyre continue to be appointed as auditor to the charitable Trust in accordance with section 487(2) of the Companies Act 2006.

This report, incorporating the Strategic Report, was approved by order of the Board of Trustees on 10 December 2018. —

Mrs K M Winrow

**Chair of the Board of Trustees** 

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### Governance Statement

In accordance with the Articles of Association, the Charitable Trust has adopted a scheme of governance approved by the Secretary of State for Education. The scheme of governance specifies, amongst other things, the criteria for appointing local governors and that the curriculum should comply with the substance of the national curriculum.

#### SCOPE OF RESPONSIBILITY

As the Trustees, we acknowledge we have overall responsibility for ensuring that the Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between the Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

#### **GOVERNANCE**

The information on governance included here supplements that described in the Trustees' Report and in the Trustees' Responsibilities Statement. The Board of Trustees has formally met 5 times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustees	Meetings Attended	Out of a Possible
Ms S Appleby	1	2
Mr S Barber	1	2
Sir C Booth	4	5
Dr P Chadwick	3	5
Rev'd Canon B D Clover	5	5
Mrs F Craig	5	5
Rev'd Dr M Daffern	3	5
Ms J Fageant	1	2
The Rt Rev'd C Fletcher	3	5
Mrs J Moriarty	1	2
Mrs P Pritchard	0	3
Rev'd Dr J Reader	0	2
Ms A M A F Von Stackleberg	2	2
Mr C Wheaton	1	2
Mrs K M Winrow	5	5

#### **Governance Reviews**

The Finance Committee is a subcommittee of the main Board of Trustees. Its purpose is to review the Trust's financial position closely and to provide delegated strategic financial direction.

The role of the Finance Committee includes preparing and approving annual budgets, monitoring financial performance against the budget, reviewing delegated authorities, ensuring all transactions are conducted in accordance with good practice as directed by the Charity Commission and the ESFA, to ensure best value is achieved in all financial transactions and to receive and (where relevant) respond to annual audit reports on the Trust and its use of public funds.

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Attendance at Finance Committee meetings in the year was as follows:

Members	Meetings Attended	Out of a Possible
Ms S Appleby	1	1
Sir C Booth	3	4
Mrs J A Davey	4	4
Mr C Wheaton	4	4
Mrs K M Winrow	4	4
Mrs C Jones	3	4

The role of the Audit Committee includes overview of actions taken to mitigate the Trust's major risks and to review the Trust's system of internal control.

The Audit Committee is also a subcommittee of the Board of Trustees. Its purpose is to maintain an oversight to the Trust's governance, risk management, internal control and value for money framework. It will report its findings annually to the Board of Trustees and the Accounting Officer as a critical elements of the Trust's annual reporting requirements.

Attendance at Audit Committee meetings in the year was as follows:

Members	Meetings Attended	Out of a Possible
Sir C Booth	2	2
Mr R Ireson	2	2
Mrs A Jestico	2	2
Mrs P Pritchard	1	1
Mrs K M Winrow	1	1

#### **Review of Value for Money**

As Accounting Officer, the Chief Executive has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available.

The Accounting Officer for the Trust has delivered improved value for money during the year in many ways including:

- Ongoing review of a wide range of deals including energy, utilities, ICT, printers, copiers and stationery supplies. This enables the Trust to develop a supplier framework that offers the best value for money deals within our schools.
- Sharing of best practices within the schools in the Trust to ensure that the current procedures, process and systems are used to maximum efficiency.
- Use of benchmarking data within the Trust, and that available on DfE website, to compare spend in key areas and identify efficiencies where ever possible.
- Undertaking a full and comprehensive salary benchmarking process for all central staff positions to
  ensure salaries were appropriate to the individual's skills and experience and to the rates in the wider
  market.

Going forward, we have recruited an Operations Manager who will be responsible for reviewing value for money and procurement areas to optimise efficiency and effectiveness for our academies to ensure resources are released and targeted to achieve improved pupil outcomes.

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#### THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the Trust for the year 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements.

#### CAPACITY TO HANDLE RISK

The Board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks, that has been in place for the year 1 September 2017 to 31 August 2018 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

#### THE RISK AND CONTROL FRAMEWORK

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- delegation of authority and segregation of duties;
- identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and undertaken a review of the options available. The decision has been taken to carry out this function via the central finance team. This rolling programme will be implemented in 2018/19 and will be monitored and reviewed by the Finance Committee. Peer reviews will be carried out on the central finance team.

The external auditor undertook a range of checks, including site visits to a sample of schools, to look at the operation of controls in individual schools. No major control issues were identified. However, the work did identify improvements which could be made to the control system and these are being implemented by the Finance Committee and management.

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#### **REVIEW OF EFFECTIVENESS**

As Accounting Officer, the Chief Executive has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the regular monitoring reports including monthly management accounts
- the work of the audit committee and finance committee
- the work of the external auditors
- the work of other outside agencies, including HMRC, which has carried out an audit during the accounting period
- the financial management and governance self-assessment process
- the work of the finance and operations team within the Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Audit Committee and a plan to ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 10 December 2018 and signed on its behalf by:

Mrs K M Winrow

**Chair of the Board of Trustees** 

Mrs J A Davey

**CEO and Accounting Officer** 

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# Statement of Regularity, Propriety and Compliance

As Accounting Officer, I have considered my responsibility to notify the ODST Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook (2017).

I confirm that the Board of Trustees and I are able to identify any material, irregular or improper use of funds by the Trust, or material non-compliance with the terms and conditions of funding under the Trust's funding agreement and the Academies Financial Handbook (2017).

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Mrs J A Davey
CEO and Accounting Officer

Date: 10 December 2018

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# Statement of Trustees' Responsibilities

The Trustees (who are also Directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report (including the Strategic Report) and the financial statements in accordance with the Annual Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP and the Academies Accounts Direction 2017
- state whether applicable UK accounting standards (FRS102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Trust will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Trust applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the Board of Trustees on 10<sup>th</sup> December 2018 and signed on its behalf by:

Mrs K M Winrow

Chair of the Board of Trustees

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## Independent Auditor's Report to the Members of Oxford Diocesan Schools Trust

#### **OPINION**

We have audited the financial statements of the Oxford Diocesan Schools Trust for the year ended 31 August 2018 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice) and the Academies Accounts Direction 2017 to 2018 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2018 and of
  its incoming resources and application of resources, including its income and expenditure, for the
  year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2017 to 2018.

#### **BASIS OF OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### RESPONSIBILITIES OF TRUSTEES FOR THE FINANCIAL STATEMENTS

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

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Independent Auditor's Report to the Members of Oxford Diocesan Schools Trust (continued)

#### CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that
  may cast significant doubt about the charitable company's ability to continue to adopt the going
  concern basis of accounting for a period of at least twelve months from the date when the financial
  statements are authorised for issue.

#### OTHER INFORMATION

The trustees are responsible for the other information. The other information comprises the information included in the Trustees' Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report (which includes the strategic report and the
  directors' report prepared for the purposes of company law) for the financial year for which the
  financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the Trustees' Annual Report have been prepared in accordance with applicable legal requirements.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the charitable company has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **USE OF OUR REPORT**

This report is made solely to the charitable Company members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable Company members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable Company and its members, as a body, for our audit work, for this report, or for the opinion we have formed.

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X8BL

Kathryn Burton (Senior Statutory Auditor)
For and on behalf of haysmacintyre, Statutory Auditor
10 Queen Street Place
London
EC4R 1AG

10 December 2018

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Independent Reporting Accountant's Assurance Report on Regularity to Oxford Diocesan Schools Trust and the Education & Skills Funding Agency

In accordance with the terms of our engagement letter dated 12 October 2018 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2017 to 2018, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by the Oxford Diocesan Schools Trust during the period 1 September 2017 to 31 August 2018 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to the Oxford Diocesan Schools Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Oxford Diocesan Schools Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Oxford Diocesan Schools Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

# Respective responsibilities of Oxford Diocesan Schools Trust's accounting officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of the Oxford Diocesan Schools Trust's funding agreement with the Secretary of State for Education dated 31 August 2012, and the Academies Financial Handbook extant from 1 September 2017, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2017 to 2018. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2017 to 31 August 2018 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### **Approach**

We conducted our engagement in accordance with the Academies Accounts Direction 2017 to 2018 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Trust's income and expenditure.

The work undertaken to draw to our conclusion included:

A review of internal control policies and procedures implemented by the Academy and an evaluation
of their design and effectiveness to understand how the Academy has complied with the framework
of authorities;

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Independent Reporting Accountant's Assurance Report on Regularity to Oxford Diocesan Schools Trust and the Education & Skills Funding Agency (continued)

- A review of the minutes of meetings of the Trustees, relevant sub-committees and Local Governing Bodies and other evidence made available to us, relevant to our consideration of regularity; and
- Detailed testing of the income and expenditure of the Academy based on our assessment of the risk
  of material irregularity, impropriety and non-compliance. This work was integrated with our audit of
  the financial statements where appropriate and included analytical review and detailed substantive
  testing of transactions.

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2017 to 31 August 2018 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant

Loysmacity-e

haysmacintyre

10 Queen Street Place

London EC4R 1AG

10 December 2018

Statement of Financial Activities For the year ended 31 August 2018 (including Income and Expenditure Account)

		Unrestricted Funds	Restricted General Funds	Restricted Fixed Asset Funds	Total 2018	As restated Total 2017
Income and endowments from:	Note	£	£	£	£	£
Donations and capital grants	2	547.213	_	1,411,140	1,958,353	1,224,160
Transfer from local authority on conversion	27	469,095	(1,514,000)	6,704,231	5,659,326	4,813,089
Transfer from existing academy trust		-	-	-	-	39,949
Charitable activities:						,
Funding for the academy trust's						
educational operations	3	961,128	27,367,739	_	28,328,867	21,097,367
Other trading activities	4	968,141	-	-	968,141	623,268
Investments	5	2,760	-	-	2,760	2,295
Total		2,948,337	25,853,739	8,115,371	36,917,447	27,800,128
Expenditure on:						
Raising Funds	6	381,855	-		381,855	247,517
Charitable activities:						
Grants	_			1,507,731	1,507,731	1,295,816
Academy trust educational operations	8	1,179,959	29,755,523	747,169	31,682,651	22,669,865
Total		1,561,814	29,755,523	2,254,900	33,572,237	24,213,198
Net income / (expenditure)		1,386,523	(3,901,784)	5,860,471	3,345,210	3,586,930
Transfers between funds	16	(1,307,542)	650,017	657,525		_
Other recognised gains / (losses)	•	(1,-1,1-1,2,7		331,023		
Actuarial gains on defined benefit pension schemes	25		3,240,000		3,240,000	1,710,000
Net movement in funds		78,981	(11,767)	6,517,996	6,585,210	5,296,930
Reconciliation of funds						
Total funds brought forward		1,663,522	(9,200,396)	17,895,155	10,358,281	5,061,351
Total funds carried forward at 31 August 2018	16	1,742,503	(9,212,163)	24,413,151	16,943,491	10,358,281

The notes on pages 29 to 48 form part of these accounts.

**Balance Sheet** As at 31 August 2018

				As restated		
	Notes	2018	2018	2017	2017	
		£	£	£	£	
Fixed assets						
Tangible assets	13		23,871,619		17,820,969	
Current assets						
Debtors	14	1,532,913		1,619,037		
Cash at bank and in hand		4,882,028		3,435,339		
		6,414,941		5,054,376		
Liabilities						
Creditors: amounts falling due within one year	15	(2,771,069)		(1,930,064)		
Net current assets			3,643,872		3,124,312	
Total assets less current liabilities			27,515,491		20,945,281	
Net assets excluding pension scheme liability			27,515,491		20,945,281	
Defined benefit pension scheme liability	25		(10,572,000)		(10,587,000)	
Total Net Assets			16,943,491		10,358,281	
unds of the academy trust:						
Restricted funds						
Fixed asset fund	16	24,413,151		17,895,155		
Restricted Income Fund	16	1,359,837		1,386,604		
Pension reserve	16	(10,572,000)		(10,587,000)		
otal restricted funds			15,200,988		8,694,759	
Inrestricted income funds	16		1,742,503		1,663,522	
Total funds			16,943,491	•	10,358,281	

The financial statements on pages 26 to 48 were approved by the trustees, and authorised for issue on 10 December 2018 and are signed on their behalf by:

Mrs K M Winrow
Chair of the Board of Directors/Trustees

Company registration no: 08143249 (England & Wales)

Cash Flow Statement For the year ended 31 August 2018

		2018	2017
Cash flows from operating activities	Notes	£	£
Net cash provided by operating activities	21	185,201	210,046
Cash flows from investing activities	22	1,261,488	608,544
Change in cash and cash equivalents in the reporting period		1,446,689	818,590
Cash and cash equivalents at 1 September 2017		3,435,339	2,616,749
Cash and cash equivalents at 31 August 2018	23	4,882,028	3,435,339

Notes to the Financial Statements For the year ended 31 August 2018

#### 1 Statement of Accounting Policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### (a) Basis of Preparation

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS102)), the Academies Accounts Direction 2017 to 2018 issued by ESFA, the Charities Act 2011 and the Companies Act 2006. Oxford Diocesan Schools Trust meets the definition of a public benefit entity under FRS 102.

#### (b) Prior vear adjustment

During the financial year, the academy trust received valuations as at 31 August 2017 from the DfE's appointed firm of chartered surveyors, Mouchel LLP, of the land and buildings occupied by schools that joined the academy trust in the previous and earlier accounting periods. While these valuations are performed for the purpose of the DfE's own accounts, they are considered a reliable estimate of fair value for financial reporting purposes and have been adopted in these financial statements where there is significant difference to the best estimate of fair value previously reported in the academy trust's financial statements.

The impact of this prior year adjustment has been as follows:

- A reduction in tangible fixed assets brought forward of £1,526,958, consisting of a reduction in long leasehold land of £2,270,029 and an increase in long leasehold buildings of £743,701 as set out in Note 13. This is matched by a corresponding reduction in the restricted fixed asset fund.
- An increase in income from transfer from local authority on conversion of £2,437,526 and an increase in income from transfer from an existing academy trust of £624,118. This has increased net income and net movement in restricted fixed asset and total funds reported in the previous year by £3,061,644.
- An increase in restricted fixed funds brought forward as at 1 September 2016 has reduced by £4,588,602 in respect of leasehold land and buildings acquired by the academy trust prior to this date.

#### (c) Going Concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the academy trust to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### (d) Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

#### Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

# Other Income Other income, including

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

## Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

#### Transfer on conversion

Where assets are received by the trust on conversion to an academy, the transferred assets are measured at fair value and recognised in the balance sheet at the point when the risks and rewards of ownership pass to the trust. An equal amount of income is recognised as transfer on conversion within Donations and capital grant income to the net assets received.

#### Transfer of existing academies into the trust

Where assets and liabilities are received on the transfer of an existing academy into the academy trust, the transferred net assets are measured at fair value and recognised in the balance sheet at the point when the risks and rewards of ownership pass to the academy trust. An equal amount of income is recognised for the transfer of an existing academy into the academy trust within Donations and capital grant income to the net assets acquired.

#### (e) Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

### **Expenditure on Raising Funds**

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

#### 1 Statement of Accounting Policies (continued)

#### (e) Expenditure (continued)

#### **Charitable Activities**

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities. Governance costs are those attributable to the academy trust's compliance with constitutional and statutory requirements, including audit, strategic management and Directors' meetings and reimbursed expenses.

All resources expenses are inclusive of irrecoverable VAT.

#### (f) Tangible Fixed Assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

The academy trust occupies land and buildings which are provided to it and owned by various land Trustees ('the Site Trustees'). The academy trust occupies this land and buildings under the terms of Supplemental Agreements between the Oxford Diocesan Board of Education, the Site Trustees and the academy trust, which provide the academy trust with the right to use the land and buildings of the Academies for an indefinite period, subject to a 2 year termination notice period, which amounts to a mere licence. Having considered the fact that the academy trust occupies the land and such buildings as may be or may come to be erected on it by a mere licence, which transfers to the academy trust no rights or control over the sites save that of occupying it at the will of the Site Trustees under the terms of the relevant site trust, the Directors have concluded that the value of the land and buildings occupied by the academy trust will not be recognised on the balance sheet of the academy trust.

As it is the academy trust's policy that land and buildings occupied under Supplemental Agreements do not constitute fixed assets, capital expenditure incurred by the academy trust on new buildings, improvements and significant additions are not capitalised. Any such expenditure is recognised charitable expenditure as grants. Where this expenditure has been funded by specific grants, it is charged directly to the restricted fixed asset funds in the Statement of Financial Activities.

The academy trust also occupies land being school playing fields, under 125 year leases with Oxfordshire County Council and Royal Borough of Windsor and Maidenhead, which has been accounted for as long leasehold property and included in the balance sheet based on the trustees' valuations as set out in Note 1(m).

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Fixtures and fittings 5 years
Office equipment 5 years
IT infra-structure and systems 5 years
Computer equipment 3 years
Long leasehold buildings 50 years
Long leasehold improvements 20 years

Long leasehold land over the course of the lease term

In the previous year, no depreciation was charged against long leasehold land. In the current year the academy trust has recognised depreciation of long leasehold land over lease term (typically 125 years) in accordance with the requirements of FRS102. An additional charge has been recognised in the current year in respect of all depreciation chargeable from the point of acquisition totalling £188,313.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### (g) Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

#### (h) Provisions

Provisions are recognised when the academy trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

#### (i) Leased Assets

Rentals under operating leases are charged on a straight line basis over the lease term.

#### (i) Financial Instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14. Prepayments are not financial instruments. Amounts due to the charity's wholly owned subsidiary are held at face value less any impairment

Cash at bank - is classified as a basic financial instrument and is measured at face value

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 15. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to charity's wholly owned subsidiary are held at face value less any impairment

Notes to the Financial Statements (continued) For the year ended 31 August 2018

#### 1 Statement of Accounting Policies (continued)

#### (k) Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### (I) Pensions

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### (m) Fund Accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

### (n) Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

### Critical Areas of Judgement

#### Local government pension scheme actuarial assumptions

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 23, will impact the carrying amount of the pensions liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2018. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Estimation of fair values of assets transferred to the academy trust on conversion from local authorities

As detailed in Note 1(d), the academy trust is required to measure assets and liabilities received by the academy trust on conversion at fair value as income and as assets and liabilities in the balance sheet at the point when the risks and rewards of ownership pass to the trust. These assets include 125 year leases with the local authorities for school playing fields and for land and buildings occupied by schools. The government has a regular programme of valuations undertaken on the assets occupied by academy trusts undertaken by a firm of chartered surveyors for the purposes of its own accounts. When these values are made available the academy trust these are utilised as they are considered a reliable estimate of fair value for financial reporting purposes. As these values are not available at the time this report has been approved, management has estimated fair value based on the values attributed to similar assets adjusted for known local factors and the geographical size of the land and playing fields. The trustees have reviewed the methodology applied and have confirmed their agreement that this is a reasonable approximation of fair value.

In the current year, the fair value of the leasehold interest in school playing fields transferred to the academy trust on conversion from local authorities has been estimated at £1,180,000. In addition the fair value of the leasehold interest in the school land and buildings at Fir Tree Junior School, Wallingford has been estimated at £5,404,000. While the trustees consider these valuations to be appropriate, if more reliable evidence is obtained in the future that indicates that the values adopted are materially incorrect than these will be restated. Any restatement would impact on the previously reported gain or loss on transfer of academy trust on conversion from local authorities, the carrying value of those assets in the balance sheet and in the restricted fixed asset fund.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

2	Donations and capital grants					
		Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total 2018 £	Total 2017 £
	0					
	Donations Capital Grants	547,213 -	-	1,411,140	547,213 1,411,140	334,626 889,534
		547,213	-	1,411,140	1,958,353	1,224,160
	2016/17 total	334,626		889,534	1,224,160	
	Funding for the Academy Trust's educational operations					
		Unrestricted Funds	Restricted General Funds	Restricted Fixed Asset Funds	Total 2018	Total 2017
		£	£	£	£	£
	DfE / ESFA grants General Annual Grant (GAG)	-	23,688,223	-	23,688,223	17,854,533
	Start Up Grants Other DfE Group grants	-	50,000 2,579,707	-	50,000 2,579,707	250,000 1,696,503
			26,317,930	-	26,317,930	19,801,036
	Other Government grants		1 040 800		4.040.800	720.800
	Local authority grants	-	1,049,809		1,049,809	720,809
		<u>-</u>	1,049,809	<del></del>	1,049,809	720,809
	Catering income Other income from educational operations	402,346 558,782	-	-	402,346 558,782	259,022 316,500
		961,128	-		961,128	575,522
		961,128	27,367,739		28,328,867	21,097,367
	2016/17 total	575,522	20,521,845		21,097,367	21,001,001
	Other trading activities	Unrestricted Funds	Restricted General Funds	Restricted Fixed Asset Funds	Total 2018	Total 2017
		£	£	£	£	£
	Hire of facilities Extended services Other income	63,069 618,870 286,202	-	- - -	63,069 618,870 286,202	48,178 316,145 258,945
		968,141	-		968,141	623,268
	2016/17 total	623,268	-		623,268	
	Investment Income					
		Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total 2018 £	Total 2017 £
	Short term deposits	2,760	~ _	~	2,760	2,295
	C.S. C.M dopodio	2,760			2,760	2,295
	2016/17 total	2,295			2,295	
	EU IVIII (Utal	2,233		-	2,233	

Notes to the Financial Statements (continued) For the year ended 31 August 2018

6	Expenditure					
		Staff	Non Pay Ex	cpenditure	Total	
		Costs £	Premises £	Other £	2018 £	
	Expenditure on raising funds	325.140		56.715	381,855	
	Grants	-	1,507,731	-	1,507,731	
	Academy's educational operations Direct costs	18,513,999		1,869,562	20,383,561	
	Allocated support costs	5,155,350	1,824,467	4,319,273	11,299,090	
		23,994,489	3,332,198	6,245,550	33,572,237	
		Staff Costs	Non Pay Ex Premises	cpenditure Other	Total 2017	
		£	£	£	£	
	Expenditure on raising funds	209,622	-	37,895	247,517	
	Grants	-	1,295,816		1,295,816	
	Academy's educational operations Direct costs	13,071,791	_	1,161,445	14,233,236	
	Allocated support costs	3,794,905	1,197,588	3,444,136	8,436,629	
		17,076,318	2,493,404	4,643,476	24,213,198	
	Net income/(expenditure) for the period includes:				2018 £	2017 £
	Operating lease rentals				23,174	21,342
	Depreciation				747,169	431,519
	Fees payable to auditor for:  Audit  Other services				32,025 7,155	28,000 15,000
		Unrestricted	Restricted General	Restricted Fixed Asset	Total	Total
7	Analysis of grants	Funds £	Funds £	Funds £	2018 £	2017 £
	Improvements to diocesan property occupied by the academy trust	-	-	1,507,731	1,507,731	1,295,816
		-	-	1,507,731	1,507,731	1,295,816
	2016/17 total		-	1,295,816	1,295,816	
В	Charitable Activities					
					Total 2018	Total 2017
					£	£
	Direct costs - educational operations				20,383,561	14,233,236
	Support costs - educational operations				11,299,090 31,682,651	8,436,629 22,669,865
	Analysis of support costs			Educational	Total	Total
				operations	2018	2017
				£	£	£
	Support staff costs			5,155,350	5,155,350	3,794,905
	Depreciation Technology costs			747,169	747,169	431,519
	Technology costs			431,017	431,017	381,114
	Premises costs Other support costs			1,824,467	1,824,467	1,197,588
	Other support costs Governance costs			3,028,326 112,761	3,028,326 112,761	2,485,674 145,829
	Covernance costs			11,299,090	11,299,090	8,436,629
				11,233,030	11,233,030	0,430,029

Notes to the Financial Statements (continued) For the year ended 31 August 2018

9 Staff		
a. Staff costs	2018	2017
Staff costs during the period were:	£	£
Wages and salaries	17,341,169	12,608,556
Social security costs	1,414,248	956,847
Operating costs of defined benefit pension schemes	2,897,180	1,992,153
Apprenticeship Levy	73,374	23,164
	21,725,971	15,580,720
Supply staff costs	508,964	515,598
Staff restructuring costs	48,555	· -
	22,283,490	16,096,318
Staff restructuring costs comprise:		
Redundancy payments	13,273	-
Termination (including severance) payments	35,282	-
	48,555	_

#### b. Non statutory/non contractual staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £48,555 (2017: £Nil). Individually the payments were: £13,273 on 6 August 2018, £6,082 on 16 March 2018 and £29,200 on 10 January 2018.

#### c Staff numbers

The average number of persons employed by the academy during the year was as follows:

	2018 No.	2017 No.
Teachers  Management, Administration & Support staff	311 610 921	251 464 715
d Higher paid staff The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:	2018 No.	2017 No.
£60,001 - £70,000	2 2	2 2

#### e Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £269,477 (2017: £224,825).

Notes to the Financial Statements (continued) For the year ended 31 August 2018

#### 10 Central Services

The academy trust has provided the following central services to its academies during the year:

Educational services and school improvements; Human resources support;

Governance support;

Accountancy support

The trust charges for these services on the following basis: 5% of the Academy's GAG for the period to 31 August 2018

The actual amounts charged during the year were as follows:	2018	2017
	£	£
John Henry Newman CE England Academy, Littlemore	70,721	72,098
Grove CE Primary School	34,579	34,809
Hendreds CE Primary School	28,908	28,230
St Christopher's CE Primary School, Cowley	80,660	79,652
Wheatley CE Primary School	62,963	62,697
St Peter's Middle School, Old Windsor	49,526	51,234
Burchetts Green CE Infants School	17,257	19,195
St Luke's C of E Primary School, Maidenhead	57,152	58,892
The Blake CE Primary School, Witney	71,856	72,736
St Christopher's CE Primary School, Langford	28,076	27,576
St Peter's CE School, Alvescot	15,346	15,110
North Leigh CE Primary School	33,984	33,578
Bampton CE Primary School	27,359	28,684
The Batt CE Primary School, Witney	58,372	58,030
Burford Community Primary School	23,122	23,098
Brize Norton Primary School	24,646	23,835
Holyport CE Primary School	64,860	67,749
St Mary's Infants School, Witney	20,522	20,367
Deddington CE Primary School	36,083	6,191
Dr South's CE Primary School	21,723	14,929
Datchet St Mary's CE Primary Academy	46,376	32,847
Kidmore End CE Primary School	37,726	3,237
Leafield CE Primary School	22,072	12,264
South Moreton Community Primary	31,369	7,986
Dr Radcliffe's CE Primary, Steeple Aston	37,047	9,432
Tackley CE Primary School	22,872	16,137
Wroxton CE Primary School	22,314	9,448
North Hinksey CE Primary School	34,283	
St Marys CE Primary School, Banbury	30,302	_
Northbourne CE Primary School	36,606	-
St Nicholas CE Primary School, Wallingford	13,726	_
Fir Tree Junior School, Wallingford	16,974	-
· · · ·	,	
	1,179,382	890,041

## Related Party Transactions - Trustees' Remuneration & Expenses

The trustees did not receive any payments, other than expenses, from the academy trust during the period in respect of their role as trustees. During the period ended 31 August 2018, travel and subsistence expenses totalling £4,780 were reimbursed or paid directly to 6 trustees. (2017: £3,475 to 4 trustees).

## Trustees' and Officers' Insurance

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occuring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme membership.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

13	Tangible Fixed Assets						
		Long Leasehold Land £	Long Leasehold Buildings £	Plant and Machinery £	Computer Equipment £	IT infra- structure and systems £	Total £
	Cost						
	At 1 September 2017 as restated (Note 1(b))	12,827,721	4,579,389	674,526	570,184	42,332	18,694,152
	Transfer on conversion	4,208,000	2,376,000	29,101	46,631	-	6,659,732
	Additions	-	54,140	44,145	52,584	1,543	152,412
	Transfer to expenditure	-	-	-	-	(14,325)	(14,325)
	At 31 August 2018	17,035,721	7,009,529	747,772	669,399	29,550	25,491,971
	Depreciation						
	At 1 September 2017	_	93,511	371,036	402,961	5,675	873,183
	Charged in year	324,601	219,326	97,536	101,918	3,788	747,169
	At 31 August 2018	324,601	312,837	468,572	504,879	9,463	1,620,352
	Net book values						
	At 31 August 2018	16,711,120	6,696,692	279,200	164,520	20,087	23,871,619
	At 31 August 2017	12,827,721	4,485,878	303,490	167,223	36,657	17,820,969

The cost of long leasehold land and long leasehold buildings brought forward has been restated in prior years in these accounts as explained in Note 1(b).

The academy trust occupies land and buildings which are provided to it and owned by various land Trustees ('the Site Trustees'). The academy trust occupies this land and buildings under the terms of Supplemental Agreements between the Oxford Diocesan Board of Education, the Site of Trustees and the academy trust, which provide the academy trust with the right to use the land and buildings of the Academies for an indefinite period, subject to a 2 year termination notice period, which amounts to a mere licence. Having considered the fact that the academy trust occupies the land and such buildings as may be or may come to be erected on it by a mere licence, which transfers to the academy trust no rights or control over the sites save that of occupying it at the will of the Site Trustees under the terms of the relevant site trust, the Trustees have concluded that the value of the land and buildings occupied by the academy trust will not be recognised on the balance sheet of the academy trust.

On conversion the land and buildings occupied by Fir Tree Junior School, Wallingford were assigned to the academy trust under a 125 year lease. The fair value of the associated land and buildings totalling £5,404,038 has been estimated on the basis of average land and buildings values for other schools that are part of the academy trust.

The academy trust also occupies school playing fields, under 125 year leases with Oxfordshire County Council and Royal Borough of Windsor and Maidenhead, which has been accounted for as long leasehold property and included in the balance sheet at fair value based on the percentage of land apportioned to playing fields based on land registry documents. For those playing fields acquired before 1 September 2017, fair value has been estimated using valuations imputed provided by the DfE's appointed firm of chartered surveyors, Mouchel LLP. For those schools converting in the current year, fair value is based on the average land value for other schools that are part of the academy trust.

In the previous year, no depreciation was charged against long leasehold land. In the current year the academy trust has recognised depreciation of long leasehold land over lease term (typically 125 years) in accordance with the requirements of FRS102. An additional charge has been recognised in the current year in respect of all depreciation chargeable from the point of acquisition totalling £188,313.

14	Debtors
• •	Dobtoio

		2018	2017
		£	£
	Trade debtors	83,945	25,252
	VAT recoverable	561,161	617,694
	Other debtors	26,543	52,435
	Prepayments and accrued income	861,264	923,656
		1,532,913	1,619,037
15	Creditors: Amounts falling due within one year		
	,	2018	2017
		£	£
	Trade creditors	1,050,314	697,588
	Taxation and social security	394,467	286,443
	Other creditors	384.048	320,061
	Accruals and deferred income	942,240	625,972
		2,771,069	1,930,064
	Deferred income		
		2018	2017
		£	£
	Deferred income at 1 September 2017	470,293	329,288
	Released from previous years	(470,293)	(329,288)
	Resources deferred in the year	630,003	470,293
	Deferred income at 31 August 2018	£630,003	£470,293

The majority of the balance of the deferred income at 31 August 2018 relates to funds received in 2018 for Universal Infant Free School Meals grants which will be utilised in the year ended 31 August 2019.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

16	Funds	As restated Balance at 1 September	Income	Expenditure	Gains, Losses &	Balance at 31 August
		2017			Transfers	2018
		£	£	£	£	£
	Restricted general funds					
	General Annual Grant (GAG)	292,464	23,688,223	(24,263,588)	759.849	476.948
	Other DfE Group grants	881,292	2,579,707	(2,589,341)	-	871,658
	Start Up Grant	197,970	50,000	(138,138)	(109,832)	-
	School Improvement grant	14,878		(3,647)	-	11,231
	Local Authority grants	, <u> </u>	1,049,809	(1,049,809)	_	
	Pension reserve	(10,587,000)	(1,514,000)	(1,711,000)	3,240,000	(10,572,000)
		(9,200,396)	25,853,739	(29,755,523)	3,890,017	(9,212,163)
	Restricted fixed asset funds					
	Transfer on conversion and from existing trusts	17,463,520	6,659,732	(480,125)	_	23,643,127
	DfE/ESFA capital grants transferred on conversion	•	44,499	-	(44,499)	_
	DfE/ESFA capital grants	62,186	1,411,140	-	(931,794)	541,532
	Other capital grants	12,000	-	-	(12,000)	-
	Capital expenditure treated as grants to Site Trustees	-	-	(1,507,731)	1,507,731	-
	Fixed assets purchased with capital grants	357,449	-	(267,044)	138,087	228,492
	Capital expenditure from GAG and other unrestricted funds		<u> </u>		<u>-</u>	
		17,895,155	8,115,371	(2,254,900)	657,525	24,413,151
	Total restricted funds	8,694,759	33,969,110	(32,010,423)	4,547,542	15,200,988
	Unrestricted funds					
	Unrestricted funds	1,663,522	2,948,337	(1,561,814)	(1,307,542)	1,742,503
	Total unrestricted funds	1,663,522	2,948,337	(1,561,814)	(1,307,542)	1,742,503
	Total funds	10,358,281	36,917,447	(33,572,237)	3,240,000	16,943,491

The specific purposes for which the funds are to be applied are as follows:

### General annual grant

This is used for educational purposes in line with the academy trust's objectives and its funding agreements.

Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2018.

### Other DfE/ESFA grants

This represents revenue grants and other income which are used to provide additional support in specific areas in the school as set out by the terms of the respective grants and funders.

### **Charities Aid Foundation grant**

This was a grant awarded to Oxford Diocesan Schools Trust towards the cost of the finance director attending a Church of England CEO Development Course.

### **Local Authority grants**

These were used to cover repairs and maintenance to the building and to supply Special Needs support and Nursery places for 3-4 year olds.

### Pension reserve

This represents the negative reserve in respect of the liability on the LGPS defined benefit pension scheme.

### Fixed asset fund

The fund includes the value of the tangible fixed assets of the academy on conversion, and monies transferred from the GAG or other restricted funds specifically for expenditure on tangible fixed assets, and the annual charges for depreciation of these assets.

### Transfers between funds

Transfers from the General Annual Grant Fund to the fixed asset fund relate to fixed assets purchased from these funds.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

## 16 Funds (continued)

Comparative information in respect of the preceding period is as follows:	As restated Balance at 1 September 2016 £	Income £	Expenditure £	Gains, Losses & Transfers £	As restated Balance at 31 August 2017 £
Restricted general funds	_	_	2	2	L
General Annual Grant (GAG)	434,569	17,854,533	(19,272,764)	1,276,126	292,464
Other DfE Group grants	68,391	1,696,503	(883,602)	-	881,292
Start Up Grant	195,970	250,000	(248,000)	-	197,970
School Improvement grant	21,049	-	(6,171)	-	14,878
CAF Church of England CEO Development grant	2,000	-	(2,000)	-	-
Local Authority grants	-	720,809	(720,809)	_	
Pension reserve	(8,742,000)	(2,450,000)	(1,105,000)	1,710,000	(10,587,000)
	(8,020,021)	18,071,845	(22,238,346)	2,986,126	(9,200,396)
Restricted fixed asset funds					
Transfer on conversion	11,018,669	6,662,343	(217,492)	-	17,463,520
DfE/ESFA capital grants transferred on conversion	· · · · -	96,704		(96,704)	· · · -
DfE/ESFA capital grants	687,467	737,534	-	(1,362,815)	62,186
Other capital grants	-	152,000	-	(140,000)	12,000
Capital expenditure treated as grants to Site Trustees	-	-	(1,295,816)	1,295,816	-
Fixed assets purchased with capital grants	248,802	-	(195,056)	303,703	357,449
Capital expenditure from GAG and other unrestricted funds	18,971		(18,971)		
	11,973,909	7,648,581	(1,727,335)		17,895,155
Total restricted funds	3,953,888	25,720,426	(23,965,681)	2,986,126	8,694,759
Unrestricted funds					
Unrestricted funds	1,107,463	2,079,702	(247,517)	(1,276,126)	1,663,522
Total unrestricted funds	1,107,463	2,079,702	(247,517)	(1,276,126)	1,663,522
Total funds	5,061,351	27,800,128	(24,213,198)	1,710,000	10,358,281

Notes to the Financial Statements (continued) For the year ended 31 August 2018

## 16 Funds (continued)

### Analysis of academies by fund balance

Fund balances at 31 August 2018 were allocated as follows:

	Total	Total
	2018	2017
	£	£
John Henry Newman CE England Academy, Littlemore	164,817	203,234
Grove CE Primary School	15,850	(6,288)
Hendreds CE Primary School	265,407	226,564
St Christopher's CE Primary School, Cowley	302,428	162,912
Wheatley CE Primary School	73,551	130,747
St Peter's Middle School, Old Windsor	(13,661)	(9,934)
Burchetts Green CE Infants School	121,656	141,383
St Luke's C of E Primary School, Maidenhead	135,649	123,454
The Blake CE Primary School, Witney	22,058	93,058
St Christopher's CE Primary School, Langford	121,522	114,433
St Peter's CE School, Alvescot	45,290	44,011
North Leigh CE Primary School	126,022	158,184
Bampton CE Primary School	42,714	85,477
The Batt CE Primary School, Witney	110,555	87,206
Burford Community Primary School	83,571	90,547
Brize Norton Primary School	42,453	62,269
Holyport CE Primary School	116,665	118,885
St Mary's Infants School, Witney	57,934	32,376
Deddington CE Primary School	49,253	86,928
Dr South's CE Primary School	41,140	31,238
Datchet St Mary's CE Primary Academy	110,157	134,719
Kidmore End CE Primary School	61,347	78,485
Leafield CE Primary School	108,819	23,546
South Moreton Community Primary	83,675	55,640
Dr Radcliffe's CE Primary, Steeple Aston	62,313	53,541
Tackley CE Primary School	95,640	20,200
Wroxton CE Primary School	22,651	62,893
North Hinksey CE Primary School	31,137	-
St Marys CE Primary School, Banbury	90,354	-
Northbourne CE Primary School	78,593	-
St Nicholas CE Primary School, Wallingford	55,206	-
Fir Tree Junior School, Wallingford	79,112	-
Central services	298,462	644,418
Total before fixed assets and pension reserve	3,102,340	3,050,126
Restricted fixed asset fund	24,413,151	17,895,155
Pension reserve	(10,572,000)	(10,587,000)
Total	16,943,491	10,358,281

St Peter's Middle School, Old Windsor is carrying a historical deficit of £13,661 due to additional expenditure on school improvement and the provision of leadership and school improvement services from Churchmead Secondary school.

A new headteacher was recruited in 2017/18 and the school is working towards bringing the budget back into balance within three years. The academy trust's school improvement and central finance teams are working closely with the school's leadership team, to ensure all measures are being taken to maintain the improved standards whilst working towards a balanced school budget.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

## 16 Funds (continued)

16

## Analysis of academies by cost

Expenditure incurred by each academy during the year was as follows: Teaching

	and Educational	Other		Other Costs		Total
	Support	Support	Educational	(excluding	Total	2017
	Staff Costs	Staff Costs	Supplies	depreciation)	2018	£
John Honny Noveman CE England Academy	£ 984.075	£	£	£	£	4 055 550
John Henry Newman CE England Academy	· ·	207,970	49,515	498,985	1,740,545	1,655,556
Grove CE Primary School Hendreds CE Primary School	515,360 399,565	97,811 35,821	18,613 6,916	139,966	771,750	769,816
St Christopher's CE Primary School, Cowley	1,333,045	169,995	22,982	190,130 307,153	632,432 1,833,175	580,675
Wheatley CE Primary School	986,555	196,279	26,228	303,900	1,512,962	1,884,410 1,423,920
St Peter's Middle School, Old Windsor	623,552	177,547	21,338	255,803	1,078,240	
Burchetts Green CE Infants School	264,537	49,036	21,336 8,127	255,803 98,854	420,554	1,082,417 420.947
St Luke's C of E Primary School, Maidenhead	869,917	140,964	49,927	373,838	1,434,646	•
The Blake CE Primary School, Witney	1,200,477	195,143	27,032	•		1,407,221
St Christopher's CE Primary School, Langford	461,570	68,388	14,774	294,528 143,325	1,717,180 688.057	1,709,780 706,988
St Peter's CE School, Alvescot	262,298	26,534	4,229	74,999	368,060	
North Leigh CE Primary School	545,445	72,491	9,859	200,668	828,463	441,365 782,713
Bampton CE Primary School	522,991	93,790	12,442	151,491	780,714	862,749
The Batt CE Primary School, Witney	956,917	110,058	28,689	275,002	1,370,666	1,368,273
Burford Community Primary School	370,357	106,750	16,708	108,148	601,963	584,901
Brize Norton Primary School	383,475	58,811	14,541	145,574	602,401	546,356
Holyport CE Primary School	982,020	174,034	62,456	288,655	1,507,165	1,456,065
**			·			
St Mary's Infants School, Witney Deddington CE Primary School	279,850 349,384	57,080	4,814	120,837	462,581	465,886
		34,880	11,007	129,947	525,218	318,185
Dr South's CE Primary School	389,071	77,203	10,649	138,099	615,022	399,771
Datchet St Mary's CE Primary Academy	782,288	192,482	22,508	212,554	1,209,832	856,440
Kidmore End CE Primary School Leafield CE Primary School	301,689 334,775	51,875 65,251	34,629 8,935	108,438	496,631	292,998
South Moreton Community Primary	676,696			118,554	527,515	205,048
, ,	·	106,144	21,394	191,726	995,960	229,125
Dr Radcliffe's CE Primary, Steeple Aston Tackley CE Primary School	432,513	88,556	16,313	172,327	709,709	169,376
•	583,731	72,232	13,978	157,297	827,238	129,177
Wroxton CE Primary School North Hinksey CE Primary School	526,152 555,650	106,383	9,490 8,717	222,907	864,932	53,370
	487,703	70,463		192,021	826,851	-
St Marys CE Primary School, Banbury		87,454	11,697	171,559	758,413	-
Northbourne CE Primary School St Nicholas CE Primary School, Wallingford	682,642	93,382	17,645	157,134	950,803	-
• • • •	209,075	56,154 76,773	2,863	63,742	331,834	-
Fir Tree Junior School, Wallingford Central services	258,674	76,773	3,433 969	79,380	418,260	2.070.454
Academy Trust	1,950	2,262,756 5,480,490	593,417	641,890	2,907,565	2,978,151
Academy Trust	18,513,999	5,480,490	593,417	6,729,431	31,317,337	23,781,679

A current year 12 months and prior year 12 months					
combined position is as follows:	Balance at			Gains,	Balance at
	1 September	Income	Expenditure	Losses &	31 August
	2016			Transfers	2018
	£	£	£	£	£
Restricted general funds					
General Annual Grant (GAG)	434,569	41,542,756	(43,536,352)	2,035,975	476,948
Other DfE/ESFA grants	68,391	4,276,210	(3,472,943)	-	871,658
Start Up Grant	195,970	300,000	(386,138)	(109,832)	_
School Improvement grant	21,049	-	(9,818)	_	11,231
CAF Church of England CEO Development grant	2,000	_	(2,000)	-	-
Local Authority grants	-	1,770,618	(1,770,618)	_	-
Pension reserve	(8,742,000)	(3,964,000)	(2,816,000)	4,950,000	(10,572,000)
	(8,020,021)	43,925,584	(51,993,869)	6,876,143	(9,212,163)
Restricted fixed asset funds					
Transfer on conversion	11,018,669	13,322,075	(697,617)	-	23,643,127
DfE/ESFA capital grants transferred on conversion	_ ·	141,203	_	(141,203)	•
DfE/ESFA capital grants	687,467	2,148,674	-	(2,294,609)	541,532
Other capital grants		152,000	_	(152,000)	
Capital expenditure treated as grants to Site Trustees	-	-	(2,803,547)	2,803,547	-
Fixed assets purchased with capital grants	248,802	-	(462,100)	441,790	228,492
Capital expenditure from GAG and other unrestricted funds	18,971	-	(18,971)	· <u>-</u>	· -
	11,973,909	15,763,952	(3,982,235)	657,525	24,413,151
Total restricted funds	3,953,888	59,689,536	(55,976,104)	7,533,668	15,200,988
Unrestricted funds					
Unrestricted funds	1 107 462	E 029 020	(4 900 224)	(0 E00 CC0)	4 740 500
Total unrestricted funds	1,107,463	5,028,039	(1,809,331)	(2,583,668)	1,742,503
i otal unrestricted tunds	1,107,463	5,028,039	(1,809,331)	(2,583,668)	1,742,503
Total funds	5,061,351	64,717,575	(57,785,435)	4,950,000	16,943,491

Notes to the Financial Statements (continued) For the year ended 31 August 2018

17	Analysis of Net Assets between Funds				
	Fund balances at 31 August 2018 are represented by:				
				Restricted	
			Restricted	Fixed	
		Unrestricted	General	Asset	Total
		Funds	Funds	Funds	Funds
		£	£	£	£
	Tangible fixed assets	- 4	_	23,871,619	23,871,619
	Current assets	1,742,503	4,130,906	541,532	6,414,941
	Current liabilities	_	(2,771,069)		(2,771,069)
	Pension scheme liability		(10,572,000)		(10,572,000)
	Total net assets	1,742,503	(9,212,163)	24,413,151	16,943,491
	Comparative information (as restated) in respect of the preceding period is as follows:				
				Restricted	
			Restricted	Fixed	
		Unrestricted	General	Asset	Total
		Funds	Funds	Funds	Funds
		£	£	£	£
	Tangible fixed assets			17,820,969	17,820,969
	Current assets	1,663,522	3,316,668	74,186	
	Current liabilities	1,003,322	(1,930,064)	74,100	5,054,376
	Pension scheme liability			-	(1,930,064)
	Total net assets	1,663,522	(10,587,000) (9,200,396)	47.005.455	(10,587,000)
	Total liet assets	1,003,522	(9,200,396)	17,895,155	10,358,281
18	Financial instruments				
				2018	2017
				£	£
	Financial assets that are debt instruments measured at amortised cost			110,488	77,687
	Financial liabilities measured at amortised cost			1,434,362	1,017,649
	Cash and cash equivalents			4,882,028	3,435,339
	Financial assets include trade debtors and other debtors.				
	Financial liabilities include trade creditors and other creditors.				
19	Capital Commitments				
				2018	2017
				£	£
	Contracted for, but not provided in the financial statements				

Notes to the Financial Statements (continued) For the year ended 31 August 2018

20	Commitments under operating leases		
	Operating Leases		
	At 31 August 2018 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was		
		2018	2017
		£	£
	Amounts due within one year	3,457	8.069
	Amounts due between one and five years	15,884	6,919
	Amounto due petrocal one and tive years	19,341	14.988
21	Reconciliation of Net Income to Net Cash Flow from Operating Activities		
		2018	2017
		£	£
	Net income for the reporting period (as per the Statement of Financial Activities)	3,345,210	525,286
	Adjusted for:		,
	Depreciation charges (note 13)	747,169	431,519
	Transfer of fixed assets to expenditure	14,325	_
	Capital grants from DfE and other capital income	(1,411,140)	(889,534)
	Interest receivable (note 4)	(2,760)	(2,295)
	Fixed assets transferred from Local Authority on conversion	(6,659,732)	(3,398,468)
	Fixed assets transferred from existing academy trust	(0,000,00)	(202,231)
	Defined benefit pension scheme cost less contributions paid (see note 25)	1,401,000	896,000
	Defined benefit pension scheme finance costs (see note 25)	310,000	209,000
	·	•	
	LGPS deficit transferred on conversions and from existing academy trusts	1,514,000	2,450,000
	Decrease/(increase) in debtors	86,124	(538,053)
	Increase in creditors	841,005	728,822
	Net Cash (used in)/ provided by Operating Activities	185,201	210,046
22	Cash flow from Investing Activities	2018	2017
	Cash now non invocating Academics	£	£
		r.	L
	Dividends, interest and rents from investments	2,760	2,295
	Purchase of tangible fixed assets	(152,412)	(283,285)
	Capital grants from DfE/ESFA	1,411,140	889,534
	Net cash provided by Investing Activities	1,261,488	608,544
23	Analysis of each and each assistants	A4 24 A4	A4 04 A
23	Analysis of cash and cash equivalents	At 31 August	At 31 August
		2018	2017
		£	£
	Cash in hand and at bank	4,882,028	3,435,339
	Guoti in traine date at busin		
		4,882,028	3,435,339

Notes to the Financial Statements (continued) For the year ended 31 August 2018

### 24 Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

#### 25 Pension and Similar Obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Schemes (LGPS) for non-teaching staff, consisting of the Oxfordshire County Council Pension Fund which is managed by Oxfordshire County Council and the Royal County of Berkshire Pension Fund which is managed by the Royal Borough of Windsor and Maidenhead. Both are multi-employer defined benefit pension schemes.

The LGPS obligation relates to the employees of the academy trust, who were the employees transferred as part of the conversion from the maintained schools and new employees who were eligible to, and did, join the Scheme in the year/period. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor schools and the academy trust at the balance sheet date.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

Contributions amounting to £363,600 (2017: £301,845) were payable to the schemes at 31 August 2018 and are included within creditors.

### Teachers' Pension Scheme

#### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the Teachers' Pension Scheme

Not less than every four years the Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- Employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge
- Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million, giving a notional past service deficit of £14,900 million
- An employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- The assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

### 25 Pension and Similar Obligations (continued)

The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £1,706,573 (2017: £1,220,049).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

#### **Local Government Pension Schemes**

The LGPS' are funded defined benefit pension schemes, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2018 was £1,502,000 (2017: £1,099,000), of which employer's contributions totalled £1,152,000 (2017: £833,000) and employees' contributions totalled £350,000 (2017: £266,000). The agreed minimum employer contribution rate in respect of the Oxfordshire County Council Pension Fund is 19.3% and in respect of the Royal County of Berkshire Pension fund is 16.6%.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

	Oxfordshire Cou	Royal County of Berkshire		
Principal Actuarial Assumptions	At 31	At 31	At 31	At 31
	August	August	August	August
	2018	2017	2018	2017
Rate of increase in salaries	3.60%	4.20%	3.80%	4.20%
Rate of increase for pensions in payment/inflation	2.40%	2.70%	2.30%	2.70%
Discount rate for scheme liabilities	2.80%	2.60%	2.65%	2.60%
Inflation assumption (CPI)	2.30%	2.70%	2.30%	2.70%
Commutation of pensions to lump sums	50.00%	50.00%	50.00%	50.00%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

Daticing today	At 31 August 2018	At 31 August 2017	At 31 August 2018	At 31 August 2017
Retiring today Males	23.4	23.4	23.1	23
Females	25.5	25.5	25.2	25.1
B #11 1 20				
Retiring in 20 years				
Males	25.7	25.7	25.3	25.2
Females	27.9	27.9	27.5	27.4

	Impact on present value of pension liabilities			
Sensitivity analysis	At 31 August	At 31 August		
	2018	2017		
	£'000's	£'000's		
Discount rate +0.1%	(458)	(452)		
Discount rate -0.1%	458	464		
Mortality assumption -1 year increase	560	625		
Mortality assumption -1 year decrease	(560)	(606)		
Adjustment to long term salary increases +0.1%	87	91		
Adjustment to long term salary increases -0.1%	(87)	(90)		
Adjustment to pension increases and deferred revaluation +0.1%	363	371		
Adjustment to pension increases and deferred revaluation -0.1%	(363)	(362)		

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Notes to the Financial Statements (continued) For the year ended 31 August 2018

	Oxfordshire Co	unty Council	Royal County of Berkshire	
	Fair value	Fair value	Fair value	Fair value
	at 31 August	at 31 August	at 31 August	at 31 August
The academy's share of the assets in the scheme were:	2018	2017	2018	2017
For Was	£	£ 4.946.000	£ 934,000	£
Equities Other hands	7,355,000		•	844,000
Other bonds	1,786,000 841,000	1,434,000 502,000	298,000 272,000	266,000 232,000
Property Cash	525,000	287,000	294,000	195,000
Target Return Portfolio	323,000	207,000	81,000	90,000
Commodities			37,000	30,000
Infrastructure			133,000	119,000
Longevity insurance	_	_	(60,000)	(83,000)
Total market value of assets	10,507,000	7,169,000	1,989,000	1,693,000
Amounts recognised in the statement of financial activities			2018 £	2017 £
Current service cost			2,551,000	1,727,000
Net interest cost			310,000	209,000
Admin expenses			2,000	2,000
Loss on assumption of net liabilities on settlements			1,514,000	2,450,000
Total operating charge			4,377,000	4,388,000
Remeasurement of net defined benefit obligation			2018 £	2017 £
Return on fund assets in excess of interest			459,000	605,000
Other actuarial gains/(losses) on assets			-	(117,000)
Change in financial assumptions			2,781,000	656,000
Change in demographic assumptions			-	(137,000)
Experience gain/(loss) on defined benefit obligation				703,000
Actuarial gain/(loss) on defined benefit pension schemes			3,240,000	1,710,000
Changes in the present value of defined benefit obligations were as follows:			2018 £	2017 £
At 1 September			19,448,000	13,418,000
Current service cost			2,551,000	1,727,000
Interest cost Change in financial assumptions			582,000 (2,781,000)	349,000 (656,000)
Change in demographic assumptions			(2,701,000)	137,000
Experience gain on defined benefit obligation			-	(703,000)
Employee contributions			350,000	266,000
Estimated benefits paid net of transfers in			(100,000)	579,000
Liabilities assumed on settlements At 31 August			3,018,000 23,068,000	4,331,000 19,448,000
Changes in the fair value of academy's share of scheme assets:			2018	2017
			£	£
At 1 September			8,861,000	4,676,000
Interest on assets			272,000	140,000
Return on assets less interest			459,000	605,000
Other actuarial gains/(losses)			(2,000)	(117,000)
Administration expenses Contributions by employer including unfunded			1,152,000	(2,000) 833,000
Contributions by employer including until ded			350,000	266,000
Estimated benefits paid plus unfunded net of transfers in			(100,000)	579,000
Settlement prices received			1,504,000	1,881,000
At 31 August			12,496,000	8,861,000
			0040	2017
			2018 £	2017 £
Present value of defined benefit obligations			(23,068,000)	(19,448,000)
Fair value of share of scheme assets			12,496,000	8,861,000
Deficit in the schemes			(10,572,000)	(10,587,000)
				(10,001,000)

Notes to the Financial Statements (continued) For the year ended 31 August 2018

### 26 Related Party Transactions

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the AFH and with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. The following related party transactions took place in the financial period.

Mrs K M Winrow is an unpaid director of the academy trust and also an unpaid director of the Oxford Diocesan Board of Education ("ODBE"). During the year ended 31 August 2018, the academy trust paid £346,702 (2017: £120,527) to the ODBE for various support services, including the services of the CEO. At the year end the academy trust owed the ODBE £73,383 (2017: £nil).

Mrs J A Davey is the CEO and a director of the academy trust and also an employee of ODBE. Lee Bolton Monier Williams ("LBMW"), the firm acting as the academy trust's solicitors is considered to be a related party as Mr H Dellar, an equity partner of LBMW is her domestic partner. During the year LBMW invoiced fees for academy conversions, HR and related advice totalling £31,052 (2017: £41,358). No decisions relating to the provision of legal services are made by the CEO, and the services are provided at direct cost.

The academy trust contracted with Mrs J Cousins, the wife of Mr D Cousins, a member of the senior leadership team of the academy trust, to provide training and consultancy services for academy headteachers and schools up to December 2016. The total amounts invoiced to the academy trust in the year were £nil (2017: £1,750). After December 2016, her services were supplied to the academy trust via the ODBE.

Mr D Locke was the Chief Operating Officer and Finance Director of the academy trust during the year and is also a trustee and Finance Director of Berkshire Schools Trust. During the year the academy trust received income of £nil (2017: £5,000) from Berkshire Schools Trust for the provision of this service.

The Oxford Academy is a single academy trust sponsored by the ODBE. During the year, The Oxford Academy charged the trust £141,505 (2017: £40,922) for providing leadership services.

Mr D Cousins, a member of the senior leadership team of the academy trust, is also Director and CEO of the Oxford Diocesan Bucks Schools Trust ("ODBST"). The total amounts invoiced to the academy trust in the year were £6.825 (2017: £nil).

#### 27 Conversion to an academy trust

The following schools converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to the academy trust for £nil consideration.

School name	Date of conversion	Local authority
North Hinksey CE Primary School	01 October 2017	Oxfordshire County Council
St Marys CE Primary School, Banbury	01 November 2017	Oxfordshire County Council
Northbourne CE Primary School	01 January 2018	Oxfordshire County Council
St Nicholas CE Primary School, Wallingford	01 April 2018	Oxfordshire County Council
Fir Tree Junior School, Wallingford	01 April 2018	Oxfordshire County Council

The transfers have been accounted for using the acquisition method. The assets and liabilities transferred were valued at their fair value and recognised in the balance sheet under the appropriate headings with a corresponding net amount recognised as the net income in the Statement of Financial Activities as Donations - transfer from local authority on conversion.

The following table sets out the fair values of the identifiable assets and liabilities transferred on the conversion of the schools and an analysis of their recognition in the SOFA:

	Unrestricted Funds	Restricted General Fund	Restricted Fixed Asset Funds	Total
	£	£	£	£
Tangible fixed assets				
Leasehold land and buildings			6,584,000	6,584,000
Other tangible fixed assets		i i i	75,732	75,732
Budget surplus / (deficit) on LA funds	433,144	<u> </u>	44,499	477,643
Budget surplus / (deficit) on other school funds		-	-	•
LGPS pension deficit		(1,514,000)	_	(1,514,000)
Other identified assets and liabilities	35,951	-		35,951
Net assets/(liabilities)	469.095	(1.514.000)	6,704,231	F 050 000
Net assets/(iiabilities)	409,093	(1,514,000)	0,704,231	5,659,326

Notes to the Financial Statements (continued) For the year ended 31 August 2018

## 27 Conversion to an academy trust (continued)

The following tables set out the fair values of the identifiable assets and liabilities transferred on conversion of the schools on a school-by-school basis:

	Unrestricted Funds £	Restricted General Fund £	Restricted Fixed Asset Funds £	Total £
North Hinksey CE Primary School				
Tangible fixed assets				
Leasehold land and buildings		-	256,000	256,000
Other tangible fixed assets	-	-	30,544	30,544
Budget surplus / (deficit) on LA funds	85,590		6,362	91,952
LGPS pension deficit	-	(181,000)	-	(181,000)
Net assets/(liabilities)	85,590	(181,000)	292,906	197,496
St Marys CE Primary School, Banbury				
Tangible fixed assets				
Leasehold land and buildings	<u>-</u>	-	156,000	156,000
Other tangible fixed assets	<u>-</u>	_	16,403	16,403
Budget surplus / (deficit) on LA funds	116,597		10,247	126,844
LGPS pension deficit	- · ·	(230,000)	<u> </u>	(230,000)
Net assets/(liabilities)	116,597	(230,000)	182,650	69,247
Northbourne CE Primary School				
Tangible fixed assets				
Leasehold land and buildings	_	-	522,000	522,000
Other tangible fixed assets	-	-	5,058	5,058
Budget surplus / (deficit) on LA funds	108,109	-	12,786	120,895
LGPS pension deficit	-	(262,000)	-	(262,000)
Other identified assets and liabilities	16,836	-	-	16,836
Net assets/(liabilities)	124,945	(262,000)	539,844	402,789
St Nicholas CE Primary School, Wallingford				
Tangible fixed assets				
Leasehold land and buildings	-	-	246,000	246,000
Other tangible fixed assets	<u>-</u>	-	1,933	1,933
Budget surplus / (deficit) on LA funds	45,285	-	5,453	50,738
LGPS pension deficit	-	(362,000)	-	(362,000)
Net assets/(liabilities)	45,285	(362,000)	253,386	(63,329)
Fir Tree Junior School, Wallingford				
Tangible fixed assets				
Leasehold land and buildings		-	5,404,000	5,404,000
Other tangible fixed assets	-	-	21,794	21,794
Budget surplus / (deficit) on LA funds	77,562	-	9,652	87,214
LGPS pension deficit	· -	(479,000)	-	(479,000)
Net assets/(liabilities)	77,562	(479,000)	5,435,446	5,034,008
		(,555)	<del></del>	2,22.,230

Included in "transfer from local authority on conversion' are amounts relating to previous years, where estimated figures have been updated and further information has been made available, in respect of the following schools: St Peter's CE Infant School, Alvescot; Leafield CE Primary School, Wroxton CE Primary School, Dr Radcliffe's CE Primary School, South Moreton Primary School, Deddington CE Primary School, Kidmore End CE Primary School. The impact in the Statement of Financial Activities is as follows:

	Unrestricted Funds £	Restricted General Fund £	Restricted Fixed Asset Funds £	Total £
Budget surplus / (deficit) on LA funds	19,115	1 1 -	-	19,115
Net assets	19,115		-	19,115

### 28 Post balance sheet events

In October 2018, Wootton-by-Woodstock Primary School converted to an academy trust.

Notes to the Financial Statements (continued) For the year ended 31 August 2018

## 29 Prior year comparative Statement of Financial Activities - as restated

	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total 2017 £
Income and endowments from:				
Donations and capital grants	334.626	_	889,534	1,224,160
Transfer from local authority on conversion	378,391	(1,498,000)	5,932,698	4,813,089
'Transfer from existing academy trust	165,600	(952,000)	826,349	39,949
Charitable activities:		` ' '		
Funding for the academy trust's educational operations	575,522	20,521,845		21,097,367
Other trading activities	623,268	_	-	623,268
Investments	2,295	_	-	2,295
Total	2,079,702	18,071,845	7,648,581	27,800,128
Expenditure on:				
Raising Funds Charitable activities:	247,517	-	-	247,517
Academy trust educational operations	-	22,238,346	1,727,335	23,965,681
Total	247,517	22,238,346	1,727,335	24,213,198
Net income / (expenditure)	1,832,185	(4,166,501)	5,921,246	3,586,930
Transfers between funds	(1,276,126)	1,276,126	-	-
Other recognised gains / (losses)				
Actuarial losses on defined benefit pension schemes	=	1,710,000	-	1,710,000
Net movement in funds	556,059	(1,180,375)	5,921,246	5,296,930